

ADULT IMMUNIZATION  
BOARD  
TECHNICAL MEETING  
20-21 APRIL

**IMPACT OF THE HEALTH  
BURDEN ON VACCINE  
MARKET ACCESS  
PATHWAYS IN THE  
EU27 AND  
THE UNITED KINGDOM  
ANALYSIS AND  
RECOMMENDATIONS  
FOR IMPROVEMENTS**

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# Agenda

## Key points for discussion

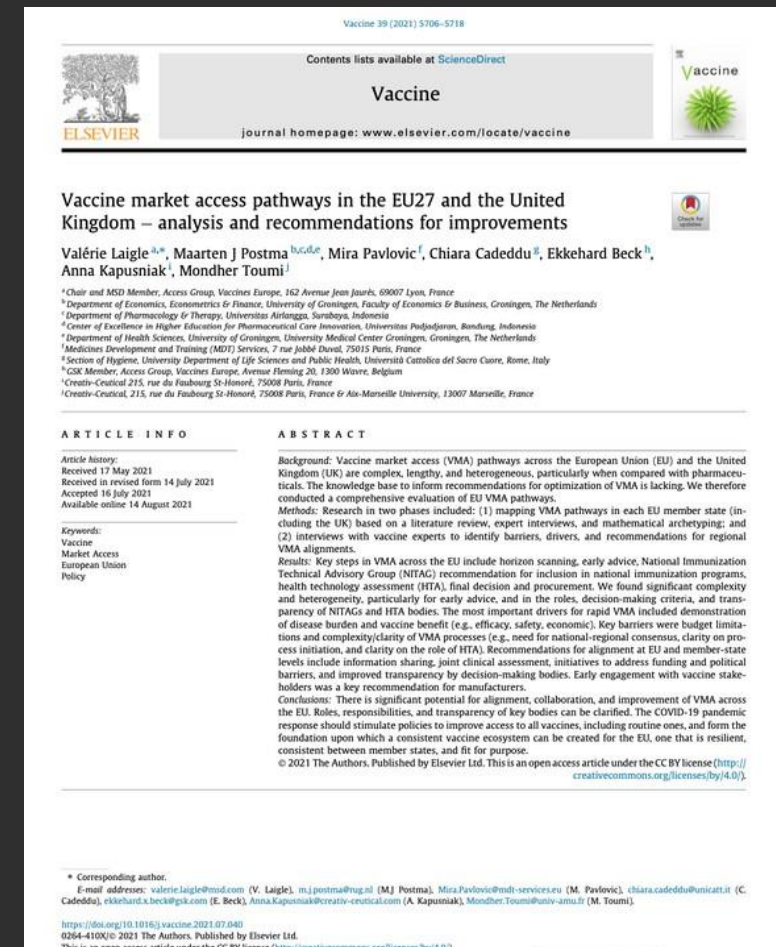
**Introduction** - *VMA in Europe*

**Aims and scope** - *Optimization of VMA across Europe*

**Methodology** - *2 phases*

**Main results** - *country cards and pathways*

**Our way forward** - *enhancing the Value of vaccination in 4 main pillars*



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# Introduction

## Vaccine Market Access in Europe

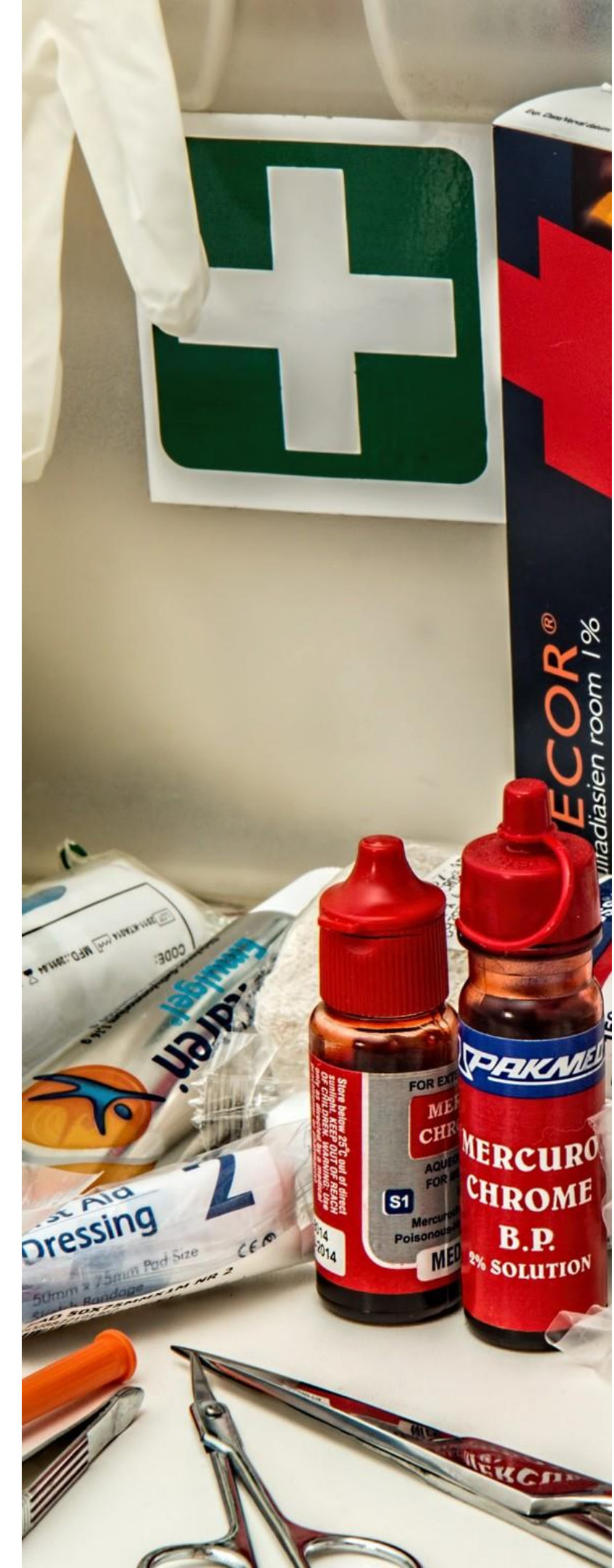
VMA nationally led → NITAG → inclusion in NIP

Significant differences in these steps → Need for harmonization!



Fig. 3. Key features of VMA pathways in the EU28 member states. \*HTA may be conducted before or in parallel with the assessment by NITAG. HTA, Health Technology Assessment; HTAB, Health Technology Assessment Body; NIP, National Immunization Program; NITAG, National Immunization Technical Advisory Group.

COVID-19 pandemic has underscored both the need and possibility for agile vaccine mobilization, even within existing VMA frameworks



# Aims and scope

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## Optimization of VMA across Europe

Comprehensive evaluation of VMA pathways across the EU region, from marketing authorization to population access → to provide an evidence base on which to inform policy recommendations at national and EU levels, with the goal of optimizing VMA across the region.



# Phase 1

**Mapping VMA pathways in each EU28 member state based on a literature review and local data collection by industry vaccine experts, culminating in mathematical archotyping and defining exemplar countries**

# Phase 2

**Primary research with non-industry vaccine experts in exemplar countries to validate phase 1 findings --> Identification and analyses of barriers and drivers of VMA across the EU28, and recommendations for alignment**

# Phase 1

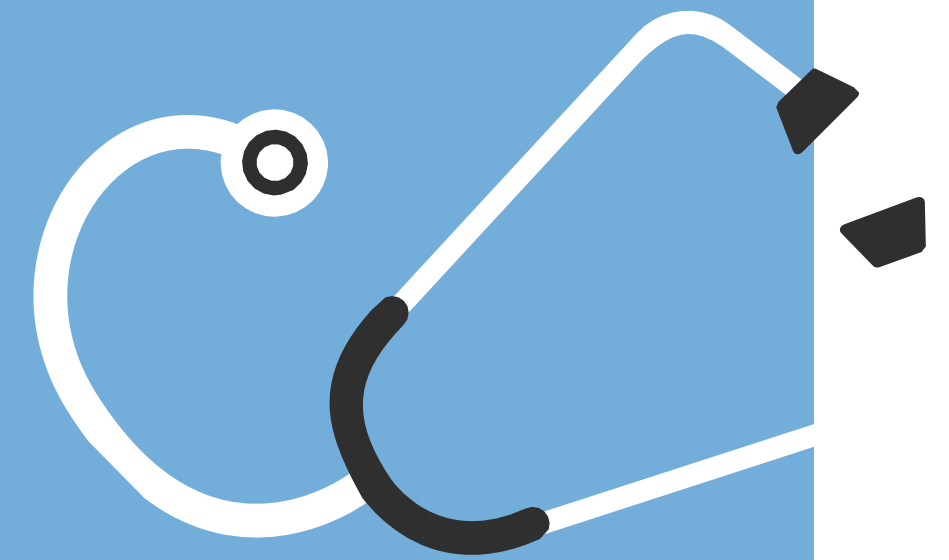
- Literature search
- Country card completion
- Archetype and exemplar development

# Phase 2

Expert stakeholder  
interviews

# PHASE 1

## Literature review



**Establish an understanding of VMA pathways and develop data collection instruments (country cards)**



**Selection of publications covering the key aspects of the VMA pathways in the EU28, including relevant stakeholders, processes, and time to population access (TTPA)**



**Embase, Medline and other relevant db**

**Table 1**

Attributes used for preliminary mathematical clustering of EU28 VMA pathways.

<b>Clustering attribute</b>
1. Applicability of horizon scanning (yes/no)
2. Availability of formal early advice (yes/no)
3. NITAG formal terms of reference (yes/no)
4. NITAG formal decision-analysis framework (yes/no)
5. Level of decision making* (national/regional/both)
6. Mandatory (binding) funding of at least one vaccine following inclusion of vaccination in immunization program (yes/no)
7. Procurement type (tender-driven/individually-driven <sup>+</sup> /both)
8. Level of tenders (national/regional/both)
9. Published award criteria and clear selection process for tenders (yes/no)
10. Number of vaccinations in immunization program (<10/10–15/>15)
11. Involvement of HTAB (yes/no)
12. NITAG preferential recommendation towards vaccine type (yes-always or usually/yes-sometimes/no)
13. NITAG main decision drivers (clinical/economic/population-based/clinical and economic/clinical and population-based/clinical and economic and population-based/other)
14. HTA main decision drivers (clinical/economic/population-based/clinical and economic/clinical and population-based/clinical and economic and population-based/other)
15. Transparency of NITAG/HTAB (low/medium/high)
16. HTA binding for the respective authority (low/medium/high)
17. Can marketing authorization holder initiate the assessment (yes/no)
18. Time to population access (<2 years/2–6 years/>6 years)

HTA, health technology assessment; HTAB, health technology assessment body; NITAG, National Immunization Technical Advisory Group.

\* Issuing recommendation for inclusion into vaccination program and funding.

+ Reimbursement list for vaccines.



# Phase 1- Country cards

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## Detailed descriptions of VMA pathways in each of the EU28 countries

- key steps of the VMA process
- key stakeholders such as NITAG and health technology assessment bodies (HTABs) and their roles
- number of vaccinations included in the NIP



# Phase 1- Archetype and exemplar development

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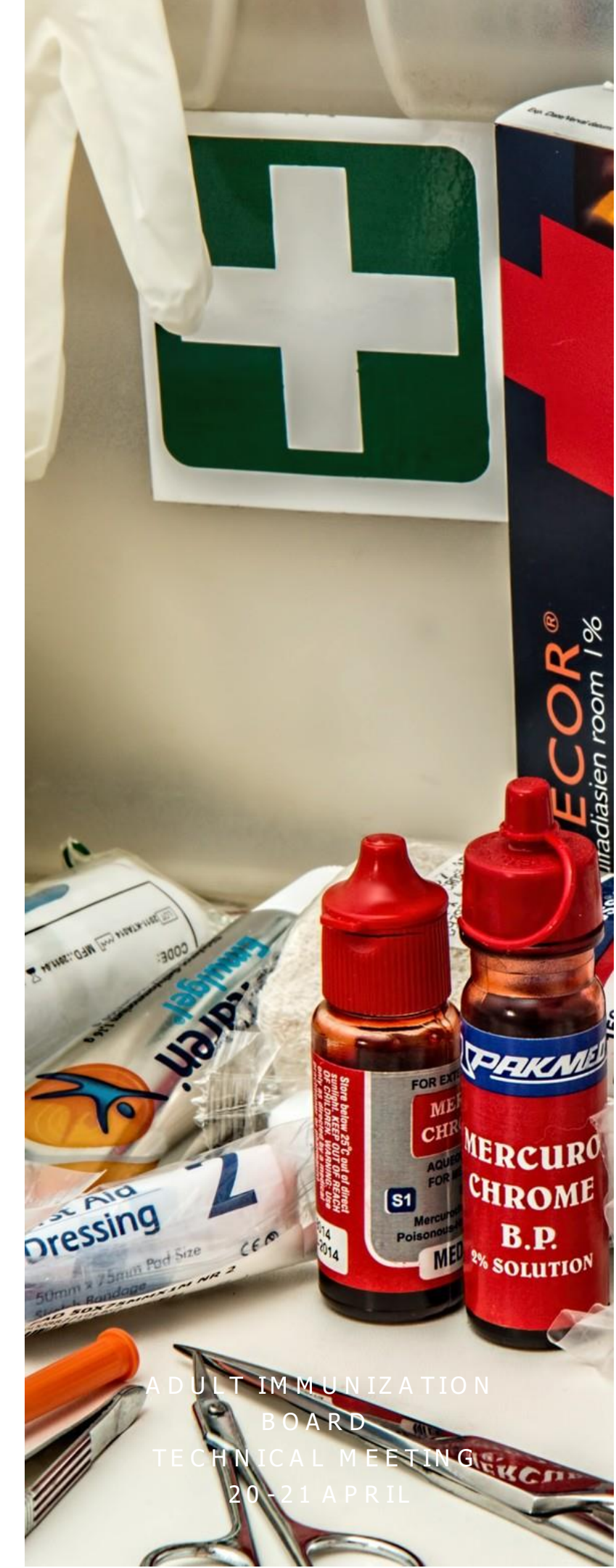
## Hierarchical clustering exercise to classify the member states according to selected VMA attributes

Three attributes were selected, informed by industry vaccine experts, to perform the manual clustering:

- (1) involvement of HTAB (yes/no)
- (2) procurement type (formal tender-driven process and/or non-tender/individual product-driven process)
- (3) level of decision-making (national and/or regional)

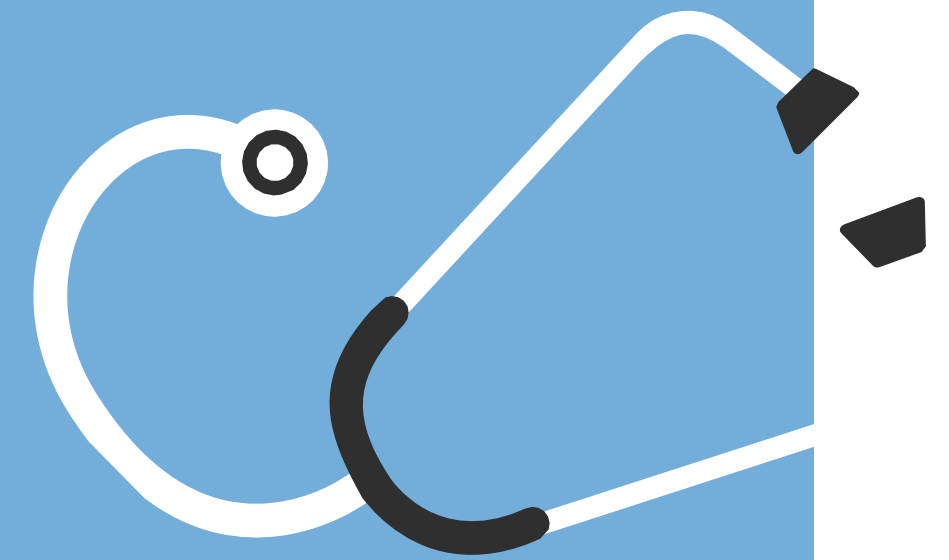
Exemplar countries were then selected (and cross-validated by the vaccine industry experts) for each cluster → main European (EU5) markets (France, Germany, Italy, Spain and the UK)

Created clusters were further validated by the industry experts, with final validation by non- industry experts from exemplar countries



## PHASE 2

### Expert stakeholder interviews



**Up to two non-industry experts were recruited from each exemplar country to validate the pathway descriptions and VMA archetypes**



**One hour phone interview, with pre-reading material and a semi-structured questionnaire --> barriers, drivers and recommendations to improve VMA at national and EU level**

# Results

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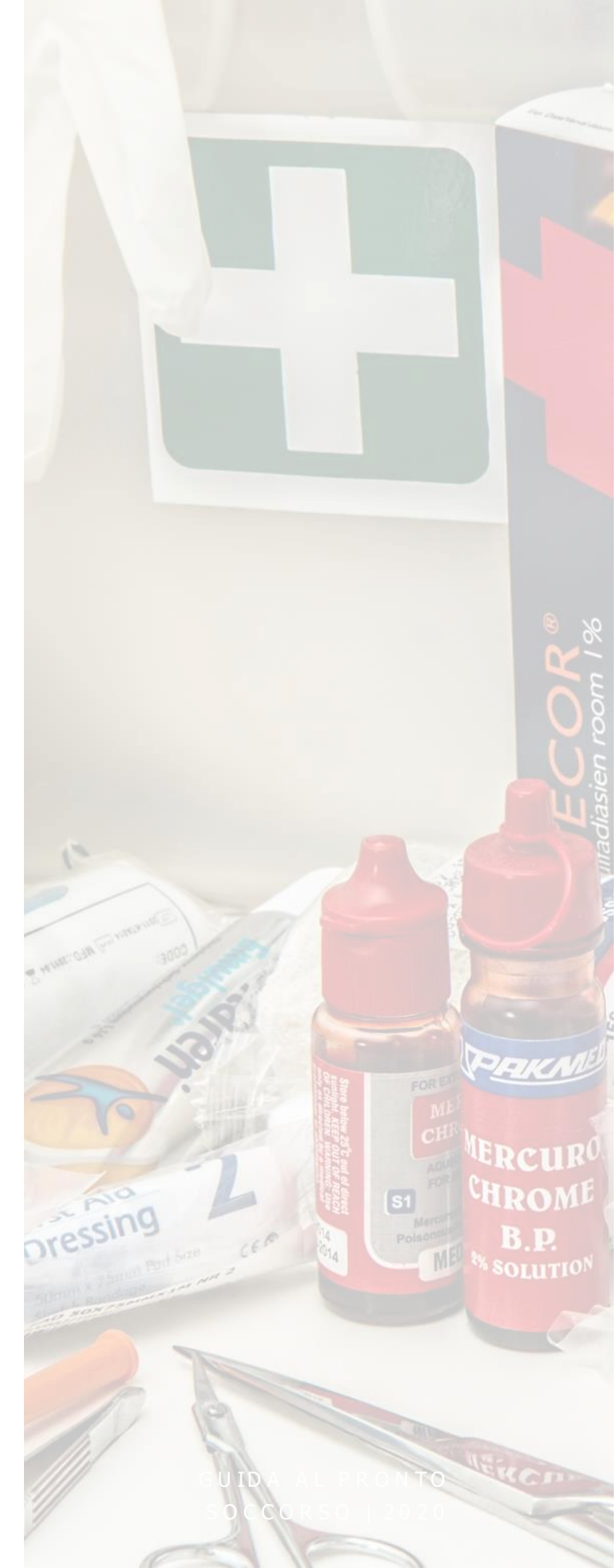
## Literature review

17 references representing 16 original studies

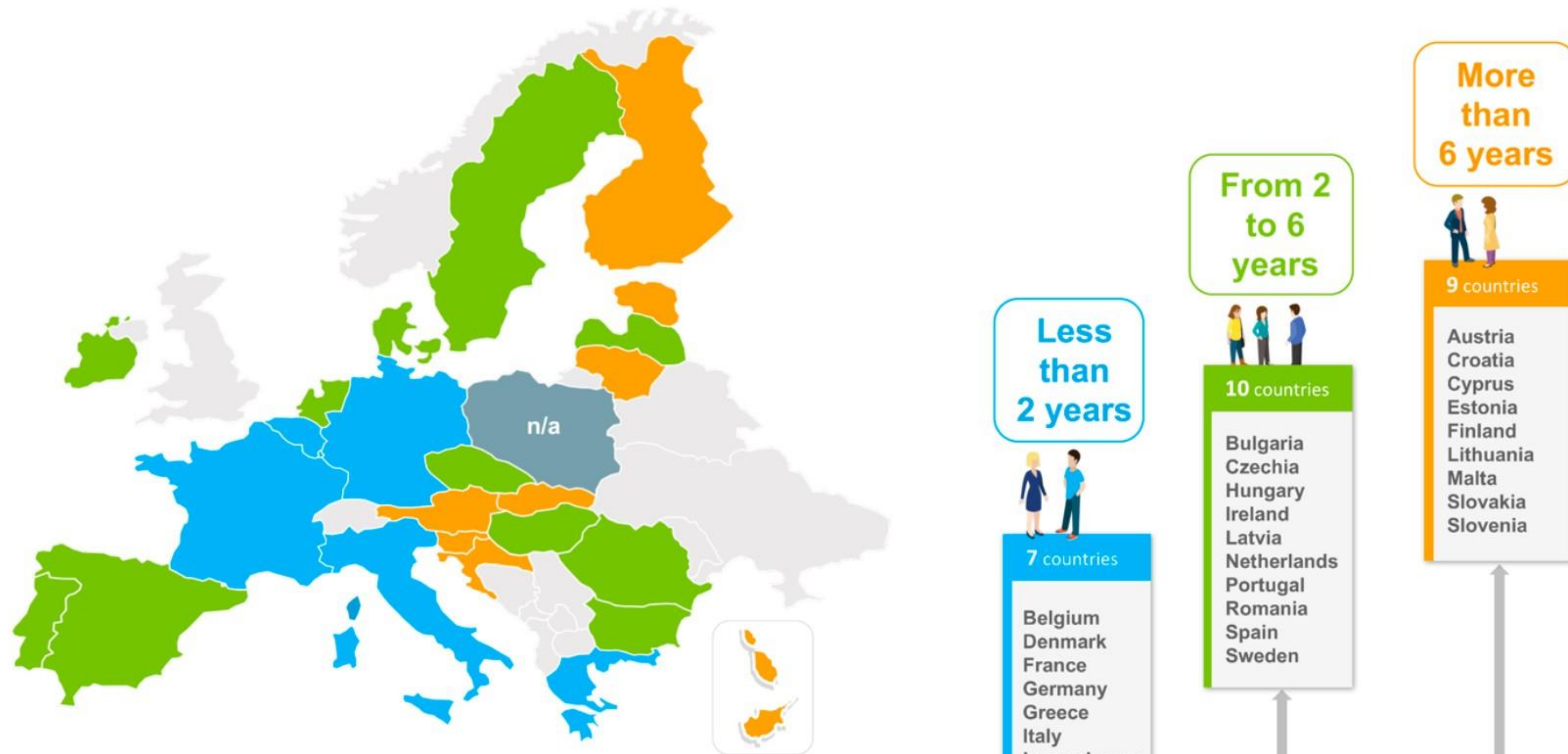
**Confirmation of the varying timeframes, complexity, and heterogeneity** of VMA across the EU28, with numerous stakeholders involved

Some countries evaluated vaccination programs at the **population or societal levels**, rather than on individual or healthcare levels

**Broader measures of vaccination value** were also identified e.g., community externalities such as disease control, herd immunity, elimination, or eradication



**Figure 2:** Variation in time to population access for vaccines across EU Member States



*Adapted from Laigle et al. (2021)*

## Country card: Germany

### National Immunization Technical Advisory Group (NITAG)

Name of the relevant body	NITAG: STIKO
Are there any specific eligibility criteria for vaccination programs to be assessed by NITAG?	Yes (burden of disease, medical need, availability of a licensed vaccine, vaccine profile)*
Who initiates the process?	NITAG
Does NITAG have formal terms of reference (i.e., defined purpose and structures of the organization)?	Yes
Does NITAG have a formal decision analysis framework (i.e., structured approach for decision making)?	Yes
Main decision drivers:	<ol style="list-style-type: none"> <li>1. Burden of disease</li> <li>2. Safety and tolerability</li> <li>3. Public health impact</li> </ol>
1 – highest relative importance	
3 – lowest relative importance.	
Other attributes considered by NITAG in their decision-making process	<ul style="list-style-type: none"> <li>• Unmet needs</li> <li>• Efficacy</li> <li>• Effectiveness</li> <li>• Cost-effectiveness</li> <li>• Societal impact (friction cost approach for base case and human capital approach for sensitivity analysis)</li> <li>• Public perception of disease and/or vaccine</li> <li>• Transmission models</li> <li>• Ethical issues</li> <li>• Public acceptance</li> <li>• Organizational/implementational and equity attributes</li> </ul>
Does NITAG make any preferential recommendations towards the vaccine type?*	Yes – sometimes
Is GRADE or any similar tool used for grading the quality of evidence and risk of bias assessment?	Yes
Are there specific timelines in place for the assessment?	No
Are NITAG recommendations and rationale publicly available?	Yes
Level of transparency†	High
WHO criteria of functionality‡	All six criteria met: <ul style="list-style-type: none"> <li>• Legislative/administrative basis</li> <li>• Formal terms of reference</li> <li>• Conflict of interest policy implemented</li> <li>• At least five expertise areas</li> <li>• Meets at least once a year</li> <li>• Circulation of the agenda and background paper a week before meeting</li> </ul>

### Health Technology Assessment Body (HTAB)

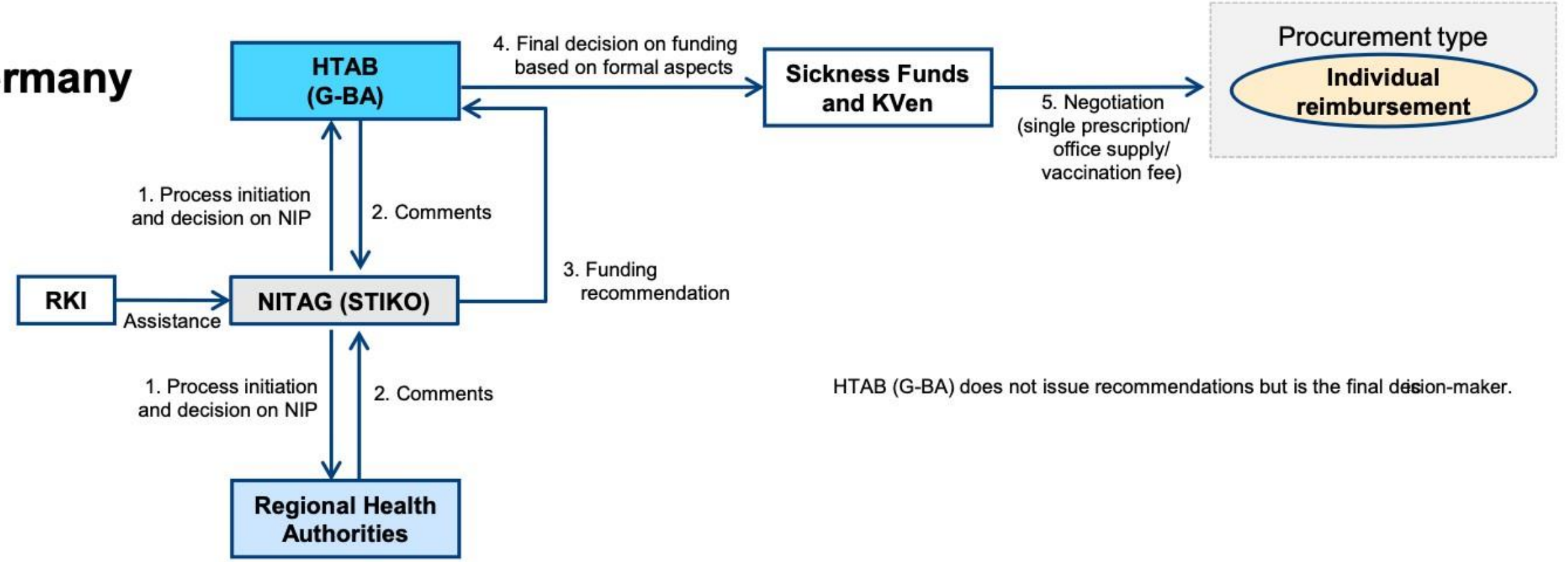
Name of the relevant body	G-BA (however, no HTA assessment conducted by G-BA)
Are there any specific eligibility criteria for vaccines to be assessed by the HTAB?	NA
Who initiates the process?	NA
Is the process conducted before/after/at the same time as the process conducted by NITAG?	NA
Does the HTAB have a vaccine-specific decision analysis framework in place?	NA
Main decision drivers:	NA
1 – highest relative importance	
3 – lowest relative importance	
Other attributes considered by the HTAB in their decision-making process	NA
Is GRADE or any similar tool used for grading the quality of evidence and risk of bias assessment?	NA
Are there specific timelines in place for the assessment?	NA
Are HTAB recommendations and rationale publicly available?	NA
Level of transparency†	NA
Is HTAB recommendation binding for respective health authorities?	NA



# Key steps and stakeholders in the VMA decision-making and procurement process for Germany and France

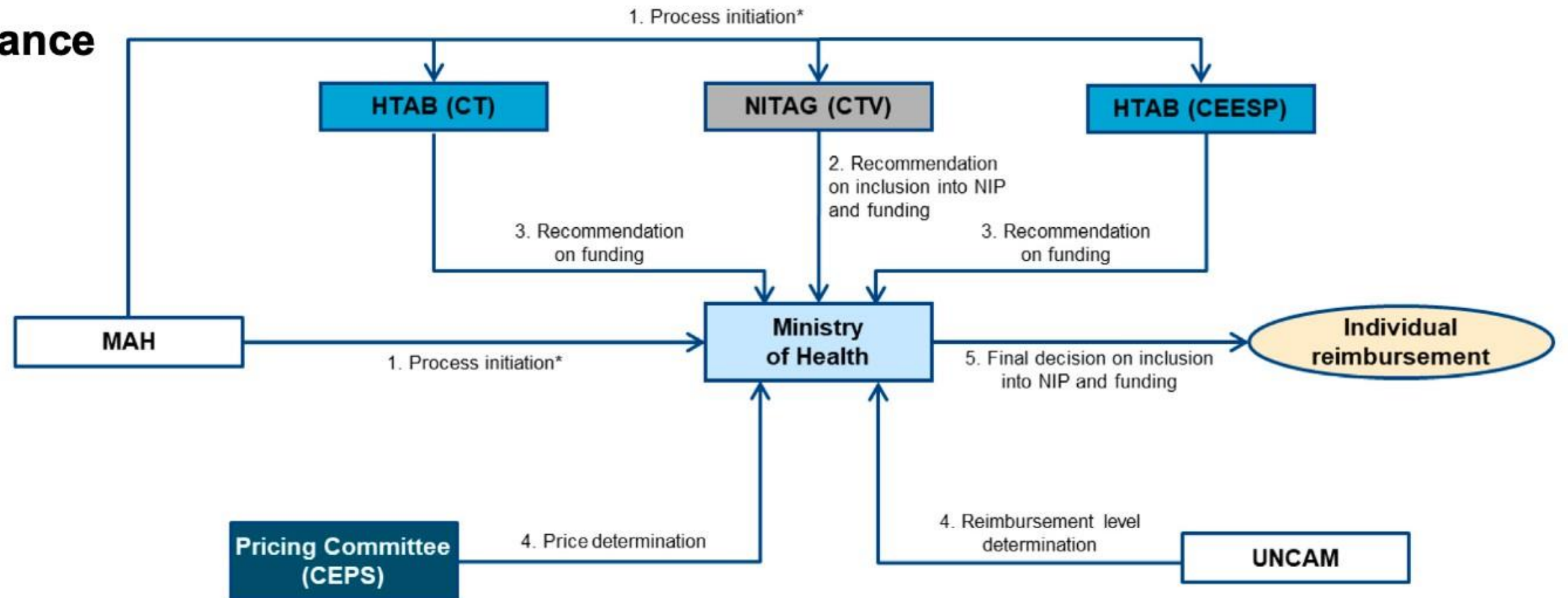
A.

## Germany



B.

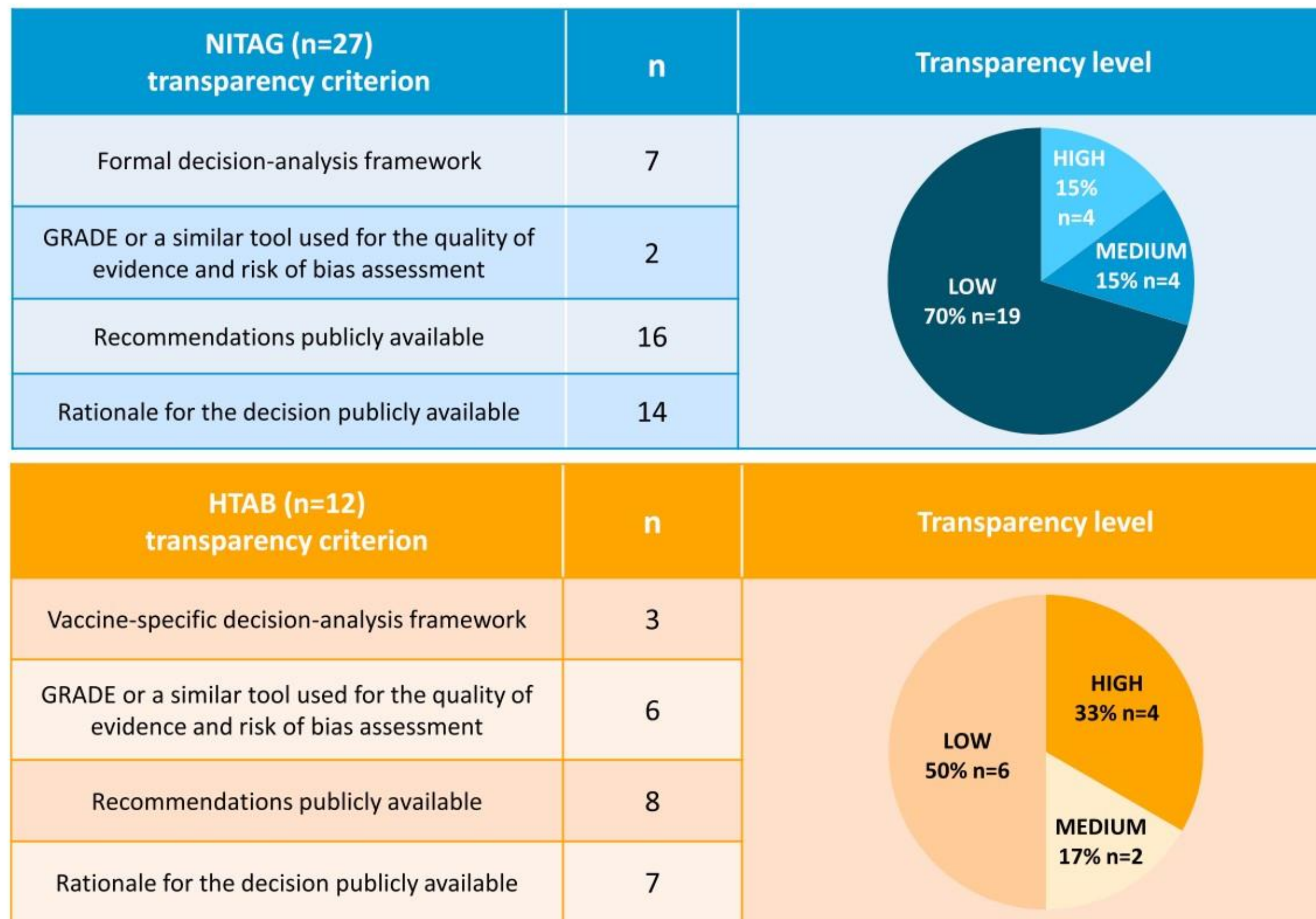
## France



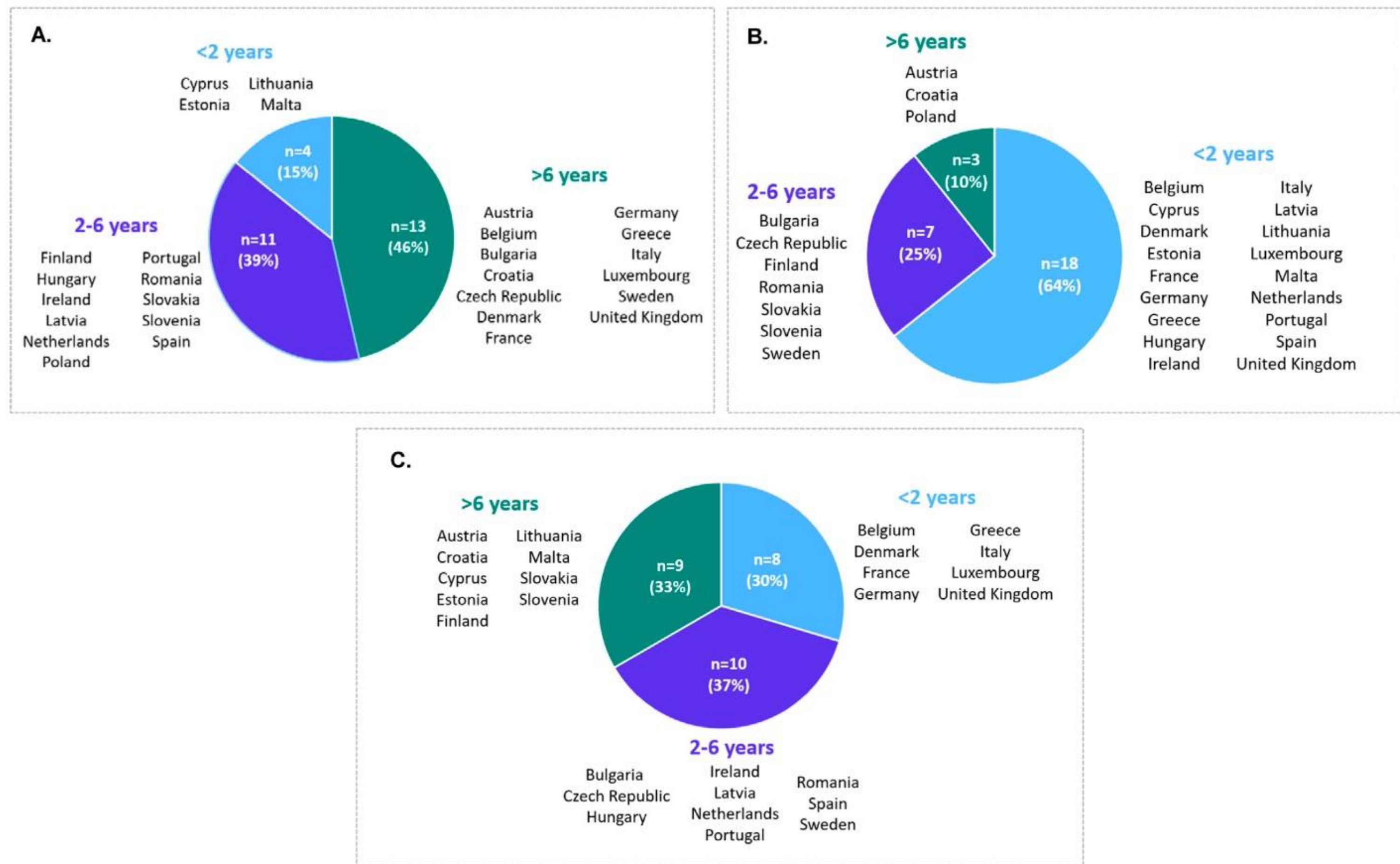
	Horizon scanning	Early advice	Initiation of assessment	NITAG Recommendation	HTAB Recommendation	Binding funding following final decision	Final decision/ NIP inclusion	Procurement
Austria		Informal	MoH*	E(BI), Clin			N Lev	N Lev, R Lev
Belgium	1 or 2/yr	Informal	MoH*	Clin, PH	E(BI), E(CE)		N Lev	R Lev
Bulgaria				E(BI), Clin	E(BI)		N Lev	N Lev
Croatia	1 or 2/yr		PH Inst	Clin, PH			N Lev	N Lev
Cyprus	Ad hoc		MoH*	E(BI), Clin			N Lev	N Lev
Czech Republic				E(BI), Clin			N Lev	N Lev
Denmark	Ad hoc	Formal	NITAG	Clin, PH			N Lev	N Lev
Estonia			NITAG	E(CE), Clin	E(CE)		N Lev	N Lev
Finland	1 or 2/yr		HTAB	E(CE), Clin	E(BI), E(CE)		N Lev	N Lev
France	1 or 2/yr	Formal		E(CE), Clin	Clin		N Lev	N Lev
Germany	1 or 2/yr		NITAG	E(CE), Clin			N Lev	N Lev
Greece			NITAG	Clin	E(BI)		N Lev	N Lev
Hungary			NITAG	E(BI),E(CE),Clin			N Lev	N Lev
Ireland	Ad hoc	Informal	NITAG	Clin, PH	E(BI), E(CE)		N Lev	N Lev
Italy		Informal	MoH*	Clin, PH	E(BI), E(CE)		N Lev, R Lev	R Lev
Latvia			NITAG	Not indicated			N Lev	N Lev
Lithuania			NITAG	E(BI), Clin			N Lev	N Lev
Luxembourg	1 or 2/yr		MoH*	Clin, PH			N Lev	N Lev
Malta	1 or 2/yr		MoH*	E(BI), Clin	E(BI)		N Lev	N Lev
The Netherlands	1 or 2/yr	Formal	MoH*	E(BI), Clin	E(BI)		N Lev	N Lev
Poland		Formal	MoH*	Local epi			N Lev	N Lev
Portugal	Ad hoc	Formal	MoH*	Clin, PH			N Lev	N Lev
Romania			MoH*	Not Applicable				-
Slovakia		Informal		Clin, PH	E(BI)		N Lev	N Lev
Slovenia			MoH*	Clin, PH			N Lev	N Lev
Spain	Ad hoc	Informal	PH Inst	E(BI),E(CE),Clin			N Lev, R Lev	N Lev, R Lev
Sweden	1 or 2/yr	Informal	NITAG	E(CE), Clin	E(CE)		N Lev, R Lev	N Lev, R Lev
United Kingdom	1 or 2/yr	Informal	MoH*	E(CE), Clin				N Lev

**Fig. 4.** Presence/absence of key steps in the vaccine access pathways of EU28 member states. \*Can also be initiated by marketing authorization holder; Green/darker-shaded boxes represent presence of step in the member-state pathway. E(BI), Driver: Economic, budget impact; E(CE), Driver: Economic, cost-effectiveness; Clin, Driver: Clinical; PH, Driver: Public health; Local epi, Local epidemiology; N Lev, National level; R Lev, Regional level; HTAB, health technology assessment body; NITAG, National Immunization Technical Advisory Group; yr, year; MoH, Ministry of Health; PH Inst, Public Health Institution or Commission.





**Fig. 5.** NITAG and HTAB transparency ratings in the EU28 member states (excluding Romania). Transparency was rated based on the following three criteria: (1) a formal decision-analysis framework is in place; (2) presence of a systematic approach for evidence appraisal; and (3) publication of the decision with rationale. The level of transparency was considered low if 0 or 1 criterion was met; medium if 2 criteria were met; and high if all 3 criteria were met. GRADE, Grading of Recommendations Assessment, Development and Evaluation; HTA, health technology assessment; HTAB, health technology assessment body; NITAG, National Immunization Technical Advisory Group.



**Fig. 6.** Estimates of time to population access between the key VMA milestones of: (a) marketing authorization to NITAG recommendation; (b) NITAG recommendation to funding; (c) marketing authorization to population access. TTPA could not be estimated for Poland, as none of the selected vaccines were funded at the time of the research. NITAG, National Immunization Technical Advisory Group; TTPA, time to population access; VMA, vaccine market access.

**Table 2**

EU28 country clusters based on vaccine market access pathway characteristics.

<b>Cluster 1</b> <b>National and regional decision-making + mandatory funding</b>	<b>Cluster 2</b> <b>National decision-making+ national tendering</b>	<b>Cluster 3</b> <b>Individual reimbursement</b>	<b>Cluster 4</b> <b>National decision-making+ mandatory funding (GDP Higher)</b>	<b>Cluster 5</b> <b>National decision-making + mandatory funding (GDP Lower)</b>
<b>Countries</b> <ul style="list-style-type: none"> <li>• Belgium<sup>a</sup></li> <li>• <b>Italy</b></li> <li>• Spain<sup>b</sup></li> <li>• <b>Sweden</b><sup>b</sup></li> </ul>	<ul style="list-style-type: none"> <li>• Cyprus</li> <li>• Malta</li> <li>• <b>UK</b><sup>c</sup></li> </ul>	<ul style="list-style-type: none"> <li>• Czech Republic</li> <li>• <b>France</b></li> <li>• <b>Germany</b></li> <li>• Greece</li> <li>• Slovakia</li> </ul>	<ul style="list-style-type: none"> <li>• Austria<sup>b</sup></li> <li>• Denmark</li> <li>• Estonia</li> <li>• Finland</li> <li>• Ireland</li> <li>• Luxembourg</li> <li>• <b>The Netherlands</b></li> <li>• Slovenia</li> </ul>	<ul style="list-style-type: none"> <li>• Bulgaria</li> <li>• Croatia</li> <li>• Hungary</li> <li>• Latvia</li> <li>• Lithuania</li> <li>• <b>Poland</b><sup>d</sup></li> <li>• Portugal</li> <li>• Romania</li> </ul>
<b>Shared attributes</b> <ul style="list-style-type: none"> <li>• No formal early advice</li> <li>• Population factor–driven NITAG recommendation</li> <li>• Regional tendering</li> <li>• Published award criteria and clear selection process for tendering</li> </ul>	<ul style="list-style-type: none"> <li>• Horizon scanning in place</li> <li>• No formal early advice</li> </ul>	<ul style="list-style-type: none"> <li>• National level of decision making</li> <li>• NITAG formal terms of reference in place</li> <li>• HTA not binding for respective authorities (if HTA in place; but final decision usually in line with HTA recommendation)</li> </ul>	<ul style="list-style-type: none"> <li>• Public health-driven NITAG recommendation (except Estonia)</li> <li>• NITAG terms of reference (except Ireland)</li> <li>• HTA not binding for respective authorities (if HTA in place; but final decision usually in line with HTA recommendation)</li> <li>• National tendering</li> <li>• Published award criteria and clear selection process for tendering</li> </ul>	<ul style="list-style-type: none"> <li>• No HTA for vaccines (except Bulgaria)</li> <li>• No formal decision analysis framework used by NITAG (except Croatia and Portugal)</li> <li>• Low/medium transparency of decision-making</li> <li>• National tendering</li> <li>• Published award criteria and clear selection process for tendering</li> <li>• Time to access &gt;2 years</li> </ul>

Exemplar member states in each cluster are in bold font.

GDP, gross domestic product; HTA, health technology assessment; NITAG, National Immunization Technical Advisory Group.

<sup>a</sup> Recommendation for immunization program issued at national level and recommendation for funding issued at both national and regional levels.<sup>b</sup> National and subnational tendering.<sup>c</sup> The UK is the one country in this cluster having truly influential NITAG with formal terms of reference and mandatory (binding) funding at the cost-effective price following inclusion of a vaccine in the immunization program.<sup>d</sup> Regional level of issuing recommendation on funding also applies but national level of decision-making dominates; mandatory (binding) funding applies only to obligatory vaccination.

**Table 3**

Drivers and barriers for vaccine access as reported by non-industry vaccine experts in seven exemplar EU member states.

Vaccine access driver or barrier	Exemplar country						
	FR	DE	IT	NK	PL	SW	UK
<b>Drivers</b>							
Burden of disease/actual benefit	■	■	■	■	■	■	■
Vaccine efficacy/effectiveness/safety	■	■	NR	■	■	■	■
Vaccine cost-effectiveness	NR	NR	■	■	■	■	■
Political support	■	NR	■	NR	■	NR	NR
Budget availability/favorable budget impact or price	NR	NR	■	NR	■	■	NR
Availability of registries/experience from other countries	■	■	NR	NR	NR	NR	NR
<b>Barriers</b>							
Budget unavailability	■	■	■	■	■	■	■
Vaccine safety issues or lack of effectiveness	■	NR	NR	■	NR	NR	■
Unclear market access process (e.g., complexity due to the need for a national-regional consensus, or a lack of clarity on process initiation and the role of HTA)	NR	NR	■	NR	■	NR	NR
Organization of vaccination at regional level	NR	NR	■	NR	NR	■	NR
Lack of communication with providers and end-users following vaccination introduction	NR	NR	■	NR	NR	NR	■

Green or red box represents presence of vaccine access driver or barrier, respectively.

FR, France; DE, Germany; HTA, health technology assessment; IT, Italy; NK, the Netherlands; NR, not reported; PL, Poland; SW, Sweden; UK, the United Kingdom.

**Table 4**

Initiatives or actions to improve VMA\*

**EU Level**

- Improved collaboration to avoid duplication of effort and reduce time to vaccine access for local populations
- Enhanced scientific activities and information sharing (e.g., literature reviews)
- Joint HTA/clinical assessment and development of framework guidelines
- Initiatives to address barriers such as limited research funding and lack of political or health authority support

**Targeting NITAGs**

- Provision of formal early advice
- Input of appropriate vaccine expertise, recognizing that many vaccine experts may be currently excluded from NITAGs due to potential conflicts of interest
- Formalization of horizon scanning, definition of recommendation timelines, and prioritization criteria to select in dossier

**Targeting NITAGs and HTABs**

- Definition and standardization of NITAG and HTAB roles and decision-making processes
- Greater transparency in assessment and decision-making processes
- Consideration of vaccination demographic effects, equity, country macroeconomic development, and increases in the cost-effectiveness thresholds for vaccines
- Establishment of national public HTABs in charge of independent vaccine evaluations

**Targeting vaccine industry/manufacturers**

- Early company engagement with vaccine assessment authorities
- Early generation of evidence of vaccine effectiveness
- Securing supply and stocks to avoid delay in the implementation of vaccination programs following the final/local coverage decisions

HTAB, health technology assessment body; NITAG, National Immunization Technical Advisory Group.

\* List includes ongoing, partially completed, planned (such as a joint HTA-clinical assessment framework) and new/additional recommendations.

## 4 Principles for Enhancing Vaccine Assessment and Decision-Making Pathways

LET'S MAKE VACCINE  
PATHWAYS MORE



# TIMELY

By implementing horizon scanning and early advice as well as by strengthening NITAG resources.

Sustainable immunisation finance is also essential to ensure timely and equitable access to vaccines across countries.

 Vaccines Europe

LET'S MAKE  
VACCINE ASSESSMENT  
PROCESSES MORE



# INCLUSIVE

By consulting all relevant stakeholders and involving civil society in the work of NITAGs.

 Vaccines Europe

LET'S MAKE  
VACCINE ASSESSMENTS  
AND DECISION-MAKING MORE



# CONSISTENT

By adopting clear decision-analysis frameworks.

And through good implementation of the EU Regulation on Health Technology Assessment.


 Vaccines Europe

LET'S MAKE SURE THAT  
VACCINE ASSESSMENTS  
AND DECISION-MAKING ARE



# TRANSPARENT

By clarifying the roles of different public bodies and publishing the rationales for NITAG / HTA body recommendations as well as final policy decisions.

 Transparency can also make an important contribution to combatting vaccine hesitancy.

 Vaccines Europe



**Thanks  
for your  
attention**

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